FAA AIRPORT IMPROVEMENT PROGRAM (AIP)  
DISADVANTAGED BUSINESS ENTERPRISE (DBE) PLAN  
IN ACCORDANCE WITH 49 CFR PART 26  

for  
WATERBURY–OXFORD  
GROTON-NEW LONDON  
WINDHAM  
DANIELSON  
and  
HARTFORD-BRAINARD AIRPORTS  

DBE PROGRAM FOR FFY 2021, 2022, 2023  

Federal Fiscal Years 2021, 2022, 2023
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OBJECTIVES / POLICY STATEMENT

Section 26.1, 26.23 Objectives/Policy Statement

The Connecticut Airport Authority (CAA) operates five general aviation airports (Hartford-Brainard, Danielson, Groton-New London, Waterbury-Oxford, and Windham) as well as Bradley International Airport.

CAA has established a Disadvantaged Business Enterprise (DBE) program for the five general aviation airports in accordance with regulations of the U.S. Department of Transportation (DOT), 49 CFR Part 26. The CAA has received Federal financial assistance from the Department of Transportation for airport projects through the Federal Aviation Administration’s (FAA) Airport Improvement Program (AIP), and as a condition of receiving this assistance, the CAA has signed an assurance that it will comply with 49 CFR Part 26.

It is the policy of the CAA to ensure that DBEs, as defined in Part 26, have an equal opportunity to receive and participate in DOT-assisted contracts. It is also our policy:

1. To ensure nondiscrimination in the award and administration of DOT assisted contracts;
2. To create a level playing field on which DBEs can compete fairly for DOT assisted contracts;
3. To ensure that the DBE Program is narrowly tailored in accordance with applicable law;
4. To ensure that only firms that fully meet 49 CFR Part 26 eligibility standards are permitted to participate as DBEs;
5. To help remove barriers to the participation of DBEs in DOT assisted contracts;
6. To promote the use of DBEs in all types of federally-assisted contracts and procurement activities;
7. To assist in the development of firms that can compete successfully in the marketplace outside the DBE Program; and
8. Make appropriate use of the flexibility afforded to recipients of Federal financial assistance in establishing and providing opportunities for DBEs.

The Manager of Grants, Procurement and Insurance Programs at the CAA has been designated as the DBE Liaison Officer. In that capacity, the Manager of Grants, Procurement and Insurance Programs is responsible for implementing all aspects of the DBE program. Implementation of the DBE program is accorded the same priority as compliance with other legal obligations incurred by the CAA in its financial assistance agreements with the DOT. The DBE Liaison Officer is:

Laurie A. Sirois, Manager of Grants, Procurement and Insurance Programs
Connecticut Airport Authority
Bradley International Airport Administration Office, Terminal A, 3rd Floor
Windsor Locks, CT 06096
lsirois@ctairports.org
860-292-2043 (direct)
The CAA will disseminate this policy statement to all of the components of our organization. The CAA will distribute this statement to DBE and non-DBE business communities that perform work for us on DOT-assisted contracts through a legal notice announcement and by publishing notice of DBE participation in all legal notices for letting of contracts for federally funded projects.

Kevin A. Dillon, A.A.E.
Executive Director
Connecticut Airport Authority

Date
SUBPART A - GENERAL REQUIREMENTS

Section 26.1 Objectives

The objectives are found in the policy statement on the first page of this program.

Section 26.3 Applicability

The CAA is the recipient of Federal airport funds authorized by 49 U.S.C. 47101.

Section 26.5 Definitions

The CAA will use terms in this program that have the meaning defined in 49 CFR Part 26.5.

Section 26.7 Non-discrimination Requirements

The CAA will never exclude any person from participation in, deny any person the benefits of, or otherwise discriminate against anyone in connection with the award and performance of any contract covered by 49 CFR Part 26 on the basis of race, color, sex, or national origin.

In administering its DBE program, the CAA will not, directly or through contractual or other arrangements, use criteria or methods of administration that have the effect of defeating or substantially impairing accomplishment of the objectives of the DBE program with respect to individuals of a particular race, color, sex, or national origin.

Section 26.11 Record Keeping Requirements

Reporting to DOT: 26.11 (a)

The CAA will submit annually the Uniform Report of DBE Awards or Commitments and Payment Form, as modified for use by FAA recipients.

Bidders List: 26.11 (c)

The CAA will create and maintain a bidders list. The purpose of the list is to provide as accurate data as possible about the universe of DBE and non-DBE contractors and subcontractors who seek to work on Connecticut Airport Authority’s General Aviation Airports DOT-assisted contracts for use in helping to set our overall goals. The bidders list will include the name, address, DBE and non-DBE status, age of firm, and annual gross receipts. Annual gross receipts data will be collected by asking the firm to indicate into what gross receipts bracket it fits (e.g., less than $500,000; $500,000-$1 million; $1-2 million; $2-5 million; etc.) rather than requesting an exact figure from the firm.

Section 26.13 Federal Financial Assistance Agreement

The CAA has signed the following assurances, applicable to all DOT-assisted contracts and their
administration:

Assurance: 26.13(a) - Each financial assistance agreement the CAA signs with a DOT operating administration (or a primary recipient) shall include the following assurance:

"The CAA shall not discriminate on the basis of race, color, national origin, or sex in the award and performance of any DOT assisted contract or in the administration of its DBE Program or the requirements of 49 CFR Part 26. The CAA shall take all necessary and reasonable steps under 49 CFR Part 26 to ensure nondiscrimination in the award and administration of DOT assisted contracts. The CAA's DBE Program, as required by 49 CFR Part 26 and as approved by DOT, is incorporated by reference in this agreement.

Implementation of this program is a legal obligation and failure to carry out its terms shall be treated as a violation of this agreement. Upon notification to the CAA of its failure to carry out its approved program, the Department may impose sanctions as provided for under Part 26 and may, in appropriate cases, refer the matter for enforcement under 18 U.S.C. 1001 and/or the Program Fraud Civil Remedies Act of 1986 (31 U.S.C. 3801 et seq.)."

This language appears in the Airport Sponsors (grant) Assurances.

Contract Assurance: 26.13b

The CAA will ensure that the following clause is placed in every DOT-assisted contract and subcontract:

"The contractor, sub-recipient, or subcontractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. The contractor shall carry out applicable requirements of 49 CFR Part 26 in the award and administration of DOT assisted contracts. Failure by the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy as the CAA deems appropriate, which may include, but is not limited to:

1) Withholding monthly progress payments;
2) Assessing sanctions;
3) Liquidated damages, and/or
4) Disqualifying the contractor from future bidding as non-responsible."

END SUBPART A
SUBPART B - ADMINISTRATIVE REQUIREMENTS

The CAA is required to have a DBE program meeting the requirements of this part as it will receive grants for airport planning, or development and will award prime contracts, cumulative total value of which exceeds $250,000 in FAA funds in a federal fiscal year. The CAA is not eligible to receive DOT financial assistance unless DOT has approved CAA’s DBE program and the CAA is in compliance with it and Part 26. The CAA will continue to carry out its program until all funds from DOT financial assistance have been expended. The CAA will not have to submit regular updates of our program if it remains in compliance. However, the CAA will submit significant changes in the program for approval. In addition, the CAA will submit an updated goal every three years prior to August 1 if the Airport plans to award contracts exceeding $250,000 in FAA funds in the next 3-year period.

Section 26.23 Policy Statement

The Policy Statement is elaborated in Section 26.1 of this DBE Program.

Section 26.25 DBE Liaison Officer (DBELO)

The CAA has designated the individual designated in the Section 26.1, 26.23-Objectives/Policy Statement of this plan as our DBELO.

In that capacity, the DBELO is responsible for implementing all aspects of the DBE program and ensuring that CAA complies with all provisions of 49 CFR Part 26. The DBELO has direct, independent access to the Executive Director concerning DBE program matters. An organization chart displaying the DBELO’s position in the organization is found in Attachment 2.

The responsibility for overseeing the DBE Plan is fulfilled by the DBELO.

The DBELO is responsible for developing, implementing and monitoring the DBE program, in coordination with other appropriate officials and representatives of the Airport. Duties and responsibilities of the DBELO include the following:

1. Statistical data and other information that may be required by USDOT, FAA, or the State is compiled and reported;
2. Third party contracts and purchase requisitions are reviewed for compliance with this Program;
3. Departments work together to set annual DBE goals;
4. Ensures that bid notices and requests for proposals are made available to DBEs in a timely manner;
5. Identifies contracts and procurements to ensure DBE goals are included in solicitations (both race-neutral methods and contract specific goals) and monitors results;
6. Analyzes progress toward attainment and identifies ways to improve progress;
7. Participates in pre-bid meetings;
8. Advises the Executive Director on DBE matters and achievements;
9. Contractor compliance with good faith efforts is reviewed with appropriate management (i.e. legal counsel, project manager, etc.), as needed;
10. Provides DBEs with information and assistance in preparing bids, obtaining bonding and insurance;
11. Participates in DBE training and seminars, as required;
12. Provides outreach to DBE’s and community organizations to advise them of opportunities;

Section 26.27  DBE Financial Institutions

The CAA will thoroughly investigate the full extent of services offered by financial institutions owned and controlled by socially and economically disadvantaged individuals in the community and will make reasonable efforts to use the institutions. The CAA will encourage prime contractors on DOT-assisted contracts to make use of these institutions. As of the writing of this document, there are no such financial institutions identified in the State of Connecticut.

Section 26.29  Prompt Payment Mechanisms

The CAA has established, as part of its DBE Program, a contract clause to require prime contractors to pay subcontractors for satisfactory performance on their contracts no later than 30 days from receipt of each payment made to the prime contractor.

The CAA will ensure prompt and full payment of retainage from the prime contractor to the subcontractor within 30 days after the subcontractor's work is satisfactorily completed. The CAA will hold retainage from prime contractors and provide for prompt and regular incremental acceptances of portions of the prime contract, pay retainage to prime contractors based on these acceptances, and require a contract clause obligating the prime contractor to pay all retainage owed to the subcontractor for satisfactory completion of the accepted work within 30 days after payment to the prime contractor.

The CAA will consider a subcontractor's work is satisfactorily completed when all the tasks called for in the subcontract have been accomplished and documented as required by the CAA. When the CAA has made an incremental acceptance of a portion of a prime contract, the work of a subcontractor covered by that acceptance is deemed to be satisfactorily completed.

The CAA is responsible for tracking and reporting to the FAA the number of complaints, if any, received annually from subcontractors regarding alleged non-compliance with prompt payment requirements, including the timely return of retainage by prime contractors. Best efforts will be made to enforce prompt payment requirements.

The CAA will include the following clause in each DOT-assisted prime contract:

"The contractor, sub-recipient, or subcontractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. The Contractor shall carry out applicable requirements of 49 CFR Part 26 in the award and administration of USDOT-assisted contracts.

Failure by the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy, as the
Section 26.31  Directory

The CAA utilizes the State of Connecticut Department of Transportation DBE directory, maintained by the State. The directory lists the firm's name, address, phone number, date of most recent certification, and the type of work the firm has been certified to perform as a DBE. The DBE Directory is available online at

http://www.biznet.ct.gov/dot_dbe/dbesearch.aspx,

or upon written request to the CAA DBELO.

In addition, the State of Connecticut Department of Transportation provides support services through their DBE Supportive Service Program. More information is available online at


Section 26.33  Over-concentration

The CAA has not identified an over-concentration of DBEs pursuant to 49 CFR Section 26.33 in any type of work that would unduly burden the opportunity of non-DBE firms to participate in that type of work.

Section 26.35  Business Development Programs

The CAA works with DBE's through the State of Connecticut Department of Transportation Supportive Services Program.

Section 26.37  Monitoring and Enforcement Mechanisms

The CAA will take the following monitoring and enforcement actions to ensure compliance with 49 CFR Part 26:

1. CAA will bring to the attention of the DOT any false, fraudulent, or dishonest conduct in connection with the program, so that DOT can take the steps (e.g., referral to the Department of Justice for criminal prosecution, referral to the DOT Inspector General, action under suspension and debarment of Program Fraud and Civil Penalties rules) provided in Part 26.109.

2. CAA will also consider similar action under its own legal authorities, including responsibility determinations in future contracts. Attachment 7 lists the regulation, provisions, and contract remedies available to us in the events of non-compliance with the DBE regulation by a participant in the CAA DBE Program.

3. CAA will also provide a monitoring and enforcement mechanism to verify that work committed to DBEs at contract award is actually performed by the DBEs. This will be accomplished by the following mechanisms:
   a. Random on-site visits by CAA representatives;
b. Prime contractor's sworn statements included in monthly invoicing.

c. The CAA may perform interim audits of the contractor's payments to DBE's to ensure the actual amount paid to DBE subcontractors equals the amount reported.

4. CAA will maintain a running tally of actual DBE attainments (payments actually made to DBE firms for work committed to them at the time of contract award), including a means of comparing these attainments to commitments.

5. The CAA requires prime contractors to maintain records and documents of payments to DBEs for three years following the performance of the contract. The prime contractor shall make available these records for inspection by any authorized representative of CAA or DOT upon request. This reporting requirement also extends to any certified DBE subcontractor.

Pursuant to Sec. 157 of the FAA Reauthorization Act of 2018, any complaints related to prompt payment will be reported in a format acceptable to the FAA, including the nature and origin of the complaint and its resolution.

Section 26.39 Fostering Small Business Participation

The CAA has created a Small Business element to structure contracting requirements to facilitate competition by small business concerns, taking all reasonable steps to eliminate obstacles to their participation, including unnecessary and unjustified bundling of contract requirements that may preclude small business participation in procurements as prime contractors or subcontractors.

The CAA's small business program element is incorporated as Attachment 10 to this DBE Program. The CAA actively implement the program elements to foster small business participation as a requirement of good faith implementation of our DBE program.

END SUBPART B
SUBPART C - GOALS, GOOD FAITH EFFORTS, AND COUNTING

Section 26.43    Set-asides or Quotas

The CAA does not use quotas in any way in the administration of this DBE program.

Section 26.45    Overall Goals

The CAA will establish an overall DBE goal covering a three-year federal fiscal year period if we anticipate awarding FAA funded prime contracts exceeding $250,000 during any one or more of the reporting fiscal years within the three-year goal period. In accordance with Section 26.45(f) the CAA will submit its Overall Three-Year DBE Goal to FAA by August 1 as required by the established schedule below:

<table>
<thead>
<tr>
<th>Airport Type</th>
<th>Region</th>
<th>Date Due (Goal Period)</th>
<th>Next Goal Due (Goal Period)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Large &amp; Medium Hub Primary</td>
<td>All Regions</td>
<td>August 1, 2019 (2020/2021/2022)</td>
<td>August 1, 2022 (2023/2024/2025)</td>
</tr>
<tr>
<td>Small Hub Primary</td>
<td>All Regions</td>
<td>August 1, 2020 (2021/2022/2023)</td>
<td>August 1, 2023 (2024/2025/2026)</td>
</tr>
<tr>
<td>Non-Hub Primary</td>
<td>All Regions</td>
<td>August 1, 2021 (2022/2023/2024)</td>
<td>August 1, 2024 (2025/2026/2027)</td>
</tr>
<tr>
<td>Non-Primary (GAs, Relievers and State DOTs)</td>
<td>Alaskan, Eastern, &amp; Great Lakes</td>
<td>August 1, 2019 (2020/2021/2022)</td>
<td>August 1, 2022 (2023/2024/2025)</td>
</tr>
<tr>
<td>Non-Primary (GAs, Relievers and State DOTs)</td>
<td>New England, Northwest Mountain, &amp; Southern</td>
<td>August 1, 2020 (2021/2022/2023)</td>
<td>August 1, 2023 (2024/2025/2026)</td>
</tr>
<tr>
<td>Non-Primary (GAs, Relievers and State DOTs)</td>
<td>Central, Southwest, and Western-Pacific</td>
<td>August 1, 2021 (2022/2023/2024)</td>
<td>August 1, 2024 (2025/2026/2027)</td>
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DBE goals will be established in accordance with the 2-step process as specified in 49 CFR Part 26.45. If CAA does not anticipate awarding prime contracts totaling $250,000 or more during any of the years within the three-year reporting period, an overall goal will not be developed. However, this DBE Program will remain in effect and CAA will seek to fulfill the objectives outlined in 49 CFR Part 26.1.

The first step is to determine the relative availability of DBEs in the market area, "base figure". The second step is to adjust the "base figure" percentage from Step 1 so that it reflects as accurately as possible the DBE participation the recipient would expect in the absence of discrimination based on past participation, a disparity study and/or information about barriers to entry to past competitiveness of DBEs on projects.

The Three-Year DBE Goal submission to DOT/FAA will include a summary of information and comments received, if any, during this public participation process and our responses.

We will begin using our overall goal on October 1 of the reporting period, unless we have received other instructions from DOT. If we establish a goal on a project basis, we will begin using our goal by the time of the first solicitation for a DOT-assisted contract for the project.
A description of the methodology to calculate the overall goal and the goal calculations can be found in Attachment 5 to this program.

**Section 26.47 Failure to meet overall goals**

The CAA will maintain an approved DBE Program and overall DBE goal, if applicable, as well as administer our DBE Program in good faith to be held in compliance with this part. The CAA cannot be penalized, or treated as being in noncompliance with Part 26 because DBE participation falls short of an overall goal, unless CAA fails to administer its DBE program in good faith.

If the CAA awards any commitments shown on our Uniform Report of Awards or Commitments and Payments at the end of any fiscal year are less than the overall goal applicable to that fiscal year, CAA will do the following to be regarded by the Department as implementing our DBE Program in good faith:

1. Analyze in detail the reasons for the difference between the overall goal and our awards and commitments in that fiscal year;
2. Establish specific steps and milestones to correct the problems we have identified in our analysis and to enable us to meet fully our goal for the new fiscal year.

**Section 26.51 Means Recipients Use to Meet Overall Goals**

**Breakout of Estimated Race-Neutral & Race-Conscious Participation**

The CAA will meet the maximum feasible portion of its overall goal by using race-neutral means of facilitating DBE participation. The nature of the projects does not lend themselves toward a DBE winning as a prime contractor. The most effective means to attain DBE participation is to include DBE goals in the solicitations for the prime contractors to hire DBE subcontractors and suppliers.

The CAA will arrange solicitations, times for the presentation of bids, quantities, specifications, and delivery schedules in ways that facilitate participation by DBEs and other small businesses and by making contracts more accessible to small businesses, by means such as those provided under § 26.39.

**Contract Goals**

If our approved projection under paragraph (c) of this section estimates that we can meet our entire overall goal for a given year through race-neutral means, contract goals will not be set during that year, unless the use of contract goals becomes necessary in order to meet the overall goal.

The CAA will establish contract goals only on those DOT-assisted contracts that have subcontracting possibilities. The CAA need not establish a contract goal on every such contract, and the size of contract goals will be adapted to the circumstances of each such contract (e.g., type and location of work, availability of DBEs to perform the work).

We will express our contract goals as a percentage of the Federal share of a DOT-assisted contract.
Section 26.53 Good Faith Efforts Procedures

Demonstration of good faith efforts

The obligation of the bidder/offeror is to make good faith efforts. The bidder/offeror can demonstrate that it has done so either by meeting the contract goal or documenting good faith efforts. Examples of good faith efforts are found in Appendix A to 49 CFR Part 26.

The DBE Liaison Officer, or their representative, is responsible for determining whether a bidder/offeror who has not met the contract goal has documented sufficient good faith efforts to be regarded as responsible.

The CAA will ensure that all information is complete and accurate and adequately documents the bidder/offeror's good faith efforts before we commit to the performance of the contract by the bidder/offeror.

Information to be submitted

In CAA's solicitations for DOT / FAA-assisted contracts for which a contract goal has been established, CAA requires the following:

1. Award of the contract will be conditioned on meeting the requirements of this section;
2. All bidders or offerors will be required to submit the following information to the recipient, at the time provided in paragraph (b)(3) of this section:
   a. The names and addresses of DBE firms that will participate in the contract;
   b. A description of the work that each DBE will perform. To count toward meeting a goal, each DBE firm must be certified in a NAICS code applicable to the kind of work the firm would perform on the contract;
   c. The dollar amount of the participation of each DBE firm participating;
   d. Written documentation of the bidder/offeror's commitment to use a DBE subcontractor whose participation it submits to meet a contract goal; and
   e. Written confirmation from each listed DBE firm that it is participating in the contract in the kind and amount of work provided in the prime contractor's commitment.
   f. If the contract goal is not met, evidence of good faith efforts. The documentation of good faith efforts must include copies of each DBE and non-DBE subcontractor quote submitted to the bidder when a non-DBE subcontractor was selected over a DBE for work on the contract; and
3. We will require that the bidder/offeror present the information required by paragraph (b)(2) of this section no later than 5 days after bid opening as a matter of responsiveness.

Administrative reconsideration

Within 10 days of being informed by the Airport that it is not a responsible bidder/offeror because it has
not documented sufficient good faith efforts, a bidder/offeror may request administrative reconsideration.

Bidder/offerors should make this request in writing to the following reconsideration official:

   Mr. Kevin A. Dillon, A.A.E.
   Executive Director
   Connecticut Airport Authority
   Bradley International Airport
   Administration Office Terminal A, 3rd Floor
   Windsor Locks, CT 06096

An informational copy of this request should be sent to:

   Mr. Paul Pernerewski, Jr.
   General Counsel
   Connecticut Airport Authority
   Bradley International Airport
   Administration Office Terminal A, 3rd Floor
   Windsor Locks, CT 06096

The reconsideration official will not have played any role in the original determination that the bidder/offeror did not make or document sufficient good faith efforts.

As part of this reconsideration, the bidder/offeror will have the opportunity to provide written documentation or argument concerning the issue of whether it met the goal or made adequate good faith efforts to do so. The bidder/offeror will have the opportunity to meet in person with our reconsideration official to discuss the issue of whether it met the goal or made adequate good faith efforts to do so. We will send the bidder/offeror a written decision on reconsideration, explaining the basis for finding that the bidder did or did not meet the goal or make adequate good faith efforts to do so. The result of the reconsideration process is not administratively appealable to the U.S. Department of Transportation.

**Good Faith Efforts Procedural Requirements**

The awarded contractor will be required to make available upon request a copy of all DBE subcontracts. The contractor shall ensure that all subcontracts or agreements with DBEs to supply labor or materials include all required contract provisions and mandate that the subcontractor and all lower tier subcontractors perform in accordance with the provision of Part 26.

Prime contractors will be prohibited from terminating a DBE subcontractor listed in response to a covered solicitation (or an approved substitute DBE firm) with the prior written consent of CAA. This includes, but is not limited to, instances in which a prime contractor seeks to perform work originally designated for a DBE subcontractor with its own forces or those of an affiliate, a non-DBE firm, or another DBE firm.

The CAA will provide such written consent only if we agree, for reasons stated in our concurrence document, that the prime contractor has good cause to terminate the DBE firm. For purposes of this
paragraph, good cause includes the following circumstances:

1. The listed DBE subcontractor fails or refuses to execute a written contract;
2. The listed DBE subcontractor fails or refuses to perform the work of its subcontract in a way consistent with normal industry standards. Provided however, that good cause does not exist if the failure or refusal of the DBE subcontractor to perform its work on the subcontract results from the bad faith or discriminatory action of the prime contractor;
3. The listed DBE subcontractor fails or refuses to meet the prime contractor's reasonable, non-discriminatory bond requirements;
4. The listed DBE subcontractor becomes bankrupt, insolvent, or exhibits credit unworthiness;
5. The listed DBE subcontractor is ineligible to work on public works projects because of suspension and debarment proceedings pursuant to 2 CFR Parts 180, 215 and 1,200 or applicable state law;
6. We have determined that the listed DBE subcontractor is not a responsible contractor;
7. The listed DBE subcontractor voluntarily withdraws from the project and provides to us written notice of its withdrawal;
8. The listed DBE is ineligible to receive DBE credit for the type of work required;
9. A DBE owner dies or becomes disabled with the result that the listed DBE contractor is unable to complete its work on the contract;
10. Other documented good cause that we have determined compels the termination of the DBE subcontractor. Provided, that good cause does not exist if the prime contractor seeks to terminate a DBE it relied upon to obtain the contract so that the prime contractor can self-perform the work for which the DBE contractor was engaged or so that the prime contractor can substitute another DBE or non-DBE contractor after contract award.

Before transmitting to the CAA its request to terminate and/or substitute a DBE subcontractor, the prime contractor must give notice in writing to the DBE subcontractor, with a copy to the CAA, of its intent to request to terminate and/or substitute, and the reason for the request.

The prime contractor must give the DBE five days to respond to the prime contractor's notice and advise the CAA and the contractor of the reasons, if any, why it objects to the proposed termination of its subcontract and why the CAA should not approve the prime contractor's action. If required in a particular case as a matter of public necessity (e.g., safety), the CAA may provide a response period shorter than five days.

In addition to post-award terminations, the provisions of this section apply to pre-award deletions of or substitutions for DBE firms put forward by offerers in negotiated procurements.

**Sample Bid Specification:**

See forms to be included in bid specification packages included as Attachment 6.

**Section 26.55 Counting DBE Participation**
We will count DBE participation toward overall and contract goals as provided in 49 CFR 26.55. We will not count the participation of a DBE subcontract toward a contractor's final compliance with its DBE obligations on a contract until the amount being counted has actually been paid to the DBE.

Pursuant to Sec. 150 of the FAA Reauthorization Act of 2018, firms that exceed the business size standard in § 26.65(b) will remain eligible for DBE certification and credit on FAA-funded projects as long as they do not exceed the small business size standard, as adjusted by the United States Small Business Administration, for the NAICS code(s) in which they are certified.

END SUBPART C
SUBPART D - CERTIFICATION STANDARDS

Section 26.61 - 26.73  Certification Process

The CAA utilizes the State of Connecticut Department of Transportation Unified Certification Program (UCP) as a basis to determine certification of a DBE firm. Firms not certified by the State of Connecticut Department of Transportation may be considered by the Airport if they meet the eligibility standards of Subpart D of Part 26 or another state department of transportation UCP.

For information about the certification process or to apply for certification, firms should call, write, or e-mail to the following:

Ms. Debra Goss
Office of Contract Compliance Manager
2800 Berlin Turnpike
Newington, CT  06131-75
Phone: 860-594-2169
Fax: 860-591-3016
Email: debra.goss@ct.gov
www.ct.gov/dot/dbe

The Uniform Certification Application Form and documentation requirements are found in Attachment 9 to this program.

END SUBPART D
SUBPART E - CERTIFICATION PROCEDURES

Section 26.81 Unified Certification Programs

The Airport has entered into a Memorandum of Understanding (MOU) with the Connecticut Department of Transportation and will become a signatory to the State of Connecticut Department of Transportation Unified Certification Program (UCP).

Attachment 9 includes a copy of the UPC MOU between the CAA and the Connecticut Department of Transportation.

END SUBPART E
SUBPART F - COMPLIANCE AND ENFORCEMENT

Section 26.101 Compliance Procedures Applicable to [Recipient]

CAA understands that if it fails to comply with any requirement of this part, we may be subject to formal enforcement action under §26.103 or §26.105 or appropriate program sanctions by the concerned operating administration, such as the suspension or termination of Federal funds, or refusal to approve projects, grants or contracts until deficiencies are remedied. Program sanctions may include, in the case of the FHWA program, actions provided for under 23 CFR 1.36; in the case of the FAA program, actions consistent with 49 U.S.C. 47106(d), 47111(d), and 47122; and in the case of the FTA program, any actions permitted under 49 U.S.C. chapter 53 or applicable FTA program requirements.

Section 26.109 Information, Confidentiality, Cooperation

The CAA will safeguard from disclosure to third parties information that may reasonably be regarded as confidential business information, consistent with Federal, state, and local law.

Notwithstanding any provision of Federal or state law, the CAA will not release any information that may reasonably be construed as confidential business information to any third party without the written consent of the firm that submitted the information. This includes applications for DBE certification and supporting information. However, the CAA will transmit this information to DOT in any certification appeal proceeding under § 26.89 of this part or to any other state to which the individual’s firm has applied for certification under § 26.85 of this part.

All participants in the Department’s DBE program (including, but not limited to, recipients, DBE firms and applicants for DBE certification, complainants and appellants, and contractors using DBE firms to meet contract goals) are required to cooperate fully and promptly with DOT and recipient compliance reviews, certification reviews, investigations, and other requests for information. Failure to do so shall be a ground for appropriate action against the party involved (e.g., with respect to recipients, a finding of noncompliance; with respect to DBE firms, denial of certification or removal of eligibility and/or suspension and debarment; with respect to a complainant or appellant, dismissal of the complaint or appeal; with respect to a contractor which uses DBE firms to meet goals, findings of non-responsibility for future contracts and/or suspension and debarment).

The CAA, consultant, contractor, or any other participant in the program will not intimidate, threaten, coerce, or discriminate against any individual or firm for the purpose of interfering with any right or privilege secured by this part or because the individual or firm has made a complaint, testified, assisted, or participated in any manner in an investigation, proceeding, or hearing under this part. If the CAA violates this prohibition, the CAA is in noncompliance with this part.

END SUBPART F
ATTACHMENT 1 - Regulations: Link to 49 CFR Part 26

Available online at the following website:

## ATTACHMENT 3 - Bidder's List Collection Form

**Project Title:** ________________________________  
**Bid Due Date:** ________________________________  
**Location:** ____________________________________  
**Pre-Bid Meeting Date:** _________________________

<table>
<thead>
<tr>
<th>Firm</th>
<th>DBE or Non-DBE Status</th>
<th>NAICS Code(s)</th>
<th>Age of Firm</th>
<th>Annual Gross Receipts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Name:</td>
<td></td>
<td></td>
<td>□ Less than 1 year</td>
<td>□ Less than $500k D</td>
</tr>
<tr>
<td>Address:</td>
<td></td>
<td></td>
<td>□ 1-3 years</td>
<td>□ $500k - $1M</td>
</tr>
<tr>
<td>Phone:</td>
<td></td>
<td></td>
<td>□ 4-7 years</td>
<td>□ $1 M - $2M</td>
</tr>
<tr>
<td>E-mail:</td>
<td></td>
<td></td>
<td>□ 8-19 years</td>
<td>□ $2 M - $5M</td>
</tr>
<tr>
<td>□ More than 10 yrs</td>
<td>□ Greater than $5M</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Name:</td>
<td></td>
<td></td>
<td>□ Less than 1 year</td>
<td>□ Less than $500k D</td>
</tr>
<tr>
<td>Address:</td>
<td></td>
<td></td>
<td>□ 1-3 years</td>
<td>□ $500k - $1M</td>
</tr>
<tr>
<td>Phone:</td>
<td></td>
<td></td>
<td>□ 4-7 years</td>
<td>□ $1 M - $2M</td>
</tr>
<tr>
<td>E-mail:</td>
<td></td>
<td></td>
<td>□ 8-19 years</td>
<td>□ $2 M - $5M</td>
</tr>
<tr>
<td>□ More than 10 yrs</td>
<td>□ Greater than $5M</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Name:</td>
<td></td>
<td></td>
<td>□ Less than 1 year</td>
<td>□ Less than $500k D</td>
</tr>
<tr>
<td>Address:</td>
<td></td>
<td></td>
<td>□ 1-3 years</td>
<td>□ $500k - $1M</td>
</tr>
<tr>
<td>Phone:</td>
<td></td>
<td></td>
<td>□ 4-7 years</td>
<td>□ $1 M - $2M</td>
</tr>
<tr>
<td>E-mail:</td>
<td></td>
<td></td>
<td>□ 8-19 years</td>
<td>□ $2 M - $5M</td>
</tr>
<tr>
<td>□ More than 10 yrs</td>
<td>□ Greater than $5M</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Name:</td>
<td></td>
<td></td>
<td>□ Less than 1 year</td>
<td>□ Less than $500k D</td>
</tr>
<tr>
<td>Address:</td>
<td></td>
<td></td>
<td>□ 1-3 years</td>
<td>□ $500k - $1M</td>
</tr>
<tr>
<td>Phone:</td>
<td></td>
<td></td>
<td>□ 4-7 years</td>
<td>□ $1 M - $2M</td>
</tr>
<tr>
<td>E-mail:</td>
<td></td>
<td></td>
<td>□ 8-19 years</td>
<td>□ $2 M - $5M</td>
</tr>
<tr>
<td>□ More than 10 yrs</td>
<td>□ Greater than $5M</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Name:</td>
<td></td>
<td></td>
<td>□ Less than 1 year</td>
<td>□ Less than $500k D</td>
</tr>
<tr>
<td>Address:</td>
<td></td>
<td></td>
<td>□ 1-3 years</td>
<td>□ $500k - $1M</td>
</tr>
<tr>
<td>Phone:</td>
<td></td>
<td></td>
<td>□ 4-7 years</td>
<td>□ $1 M - $2M</td>
</tr>
<tr>
<td>E-mail:</td>
<td></td>
<td></td>
<td>□ 8-19 years</td>
<td>□ $2 M - $5M</td>
</tr>
<tr>
<td>□ More than 10 yrs</td>
<td>□ Greater than $5M</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

---

2021, 2022, 2023 AIP DBE Plan (5 GA Airports)  
Connecticut Airport Authority  
Page 20 of 37
ATTACHMENT 4 - Connecticut Department of Transportation DBE Directory

The State of Connecticut Department of Transportation DBE Directory is available online at the following website:

www.ct.gov/dot/dbe
ATTACHMENT 5 - Overall Goal Calculations

Section 26.45: Overall DBE Three-Year Goal Methodology

Name of Recipient: Connecticut Airport Authority

Goal Period: Federal Fiscal Years 2021, 2022, 2023
October 1, 2020 through September 30, 2023

DOT Assisted Contract Amounts:

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY2021</td>
<td>$5,377,778</td>
</tr>
<tr>
<td>FY2022</td>
<td>$1,300,000</td>
</tr>
<tr>
<td>FY2023</td>
<td>$2,000,000</td>
</tr>
</tbody>
</table>

CAA will meet the maximum feasible portion of its overall goal by using race neutral means of facilitating DBE participation. The CAA aims for 100% race neutral participation, therefore, we estimate that, in meeting our overall goals we will obtain 100% from race neutral participation and 0% through race conscious measures.

Overall Three-Year Goals:

- Waterbury-Oxford: 9.99% (100% Race Neutral and 0.0% Race Conscious)
- Groton-New London: 8.78% (100% Race Neutral and 0.0% Race Conscious)
- Windham: 10.54% (100% Race Neutral and 0.0% Race Conscious)
- Danielson: 10.54% (100% Race Neutral and 0.0% Race Conscious)
- Hartford-Brainard: 6.62% (100% Race Neutral and 0.0% Race Conscious)

Projects expected over the three year period covered by this DBE Plan:

<table>
<thead>
<tr>
<th>Projects on CIP</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
</tr>
</thead>
<tbody>
<tr>
<td>Waterbury-Oxford Airport EA 5 Year Development</td>
<td>$ -</td>
<td>$300,000.00</td>
<td>$ -</td>
</tr>
<tr>
<td>Total Project Costs</td>
<td>$ -</td>
<td>$300,000.00</td>
<td>$ -</td>
</tr>
<tr>
<td>Groton-New London Airport *Apron Rehab</td>
<td>$2,777,778.00</td>
<td>$ -</td>
<td>$ -</td>
</tr>
<tr>
<td>Easement Acquisition</td>
<td>$ -</td>
<td>$500,000.00</td>
<td>$ -</td>
</tr>
<tr>
<td>Obstruction Removal</td>
<td>$ -</td>
<td>$ -</td>
<td>$1,500,000.00</td>
</tr>
<tr>
<td>Total Project Costs</td>
<td>$2,777,778.00</td>
<td>$500,000.00</td>
<td>$1,500,000.00</td>
</tr>
<tr>
<td>Windham Airport Easement Acquisition</td>
<td>$ -</td>
<td>$ -</td>
<td>$500,000.00</td>
</tr>
<tr>
<td>Total Project Costs</td>
<td>$ -</td>
<td>$ -</td>
<td>$500,000.00</td>
</tr>
<tr>
<td>Danielson Airport Easement Acquisition</td>
<td>$ -</td>
<td>$500,000.00</td>
<td>$ -</td>
</tr>
<tr>
<td>Total Project Costs</td>
<td>$ -</td>
<td>$500,000.00</td>
<td>$ -</td>
</tr>
<tr>
<td>Hartford Brainard Airport Easement Acquisition</td>
<td>$600,000.00</td>
<td>$ -</td>
<td>$ -</td>
</tr>
<tr>
<td>Obstruction Removal</td>
<td>$2,000,000.00</td>
<td>$ -</td>
<td>$ -</td>
</tr>
<tr>
<td>Total Project Costs</td>
<td>$2,600,000.00</td>
<td>$ -</td>
<td>$ -</td>
</tr>
<tr>
<td>Total All GA Airports</td>
<td>$5,377,778.00</td>
<td>$1,300,000.00</td>
<td>$2,000,000.00</td>
</tr>
</tbody>
</table>
Total Amount to be expended on DBE’s:

<table>
<thead>
<tr>
<th>Location</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Waterbury-Oxford</td>
<td>($300,000 x 9.99%) = $29,984</td>
</tr>
<tr>
<td>Groton-New London</td>
<td>($3,427,778 x 8.78%) = $301,122</td>
</tr>
<tr>
<td>Windham</td>
<td>($500,000 x 10.54%) = $52,675</td>
</tr>
<tr>
<td>Danielson</td>
<td>($500,000 x 10.54%) = $52,675</td>
</tr>
<tr>
<td>Hartford-Brainard</td>
<td>($2,600,000 x 6.62%) = $172,120</td>
</tr>
</tbody>
</table>

**Methodology used to Calculate Overall DBE Goal**

The CAA has established the overall DBE goal in accordance with the 2-Step process as specified in 49 CFR Part 26.45. The first step determined the "base figure" for the relative availability of DBEs in the market area. The second step considered an adjustment to the "base figure" percentage from Step 1 so that it reflects, as accurately as possible, the DBE participation expected in the absence of discrimination based on past participation and local data.

**Market Area:**

The market area is the area in which the substantial majority of the Airport’s consultants, contractors and subcontractors that seek to do business with the Airport are located, and the area in which the Airport spends the substantial majority of its federal contracting dollars. Historically, the Local Market Area for the CAA has been the geographical boundaries of the State of Connecticut. The exception was the use of specialty subcontractors which reached beyond the State of Connecticut. Since the projects outlined in the current Capital Improvement Plan do not require specialty sub-consultants and the greater majority that bid and perform on these projects are in-state firms, it is appropriate to use the geographical boundaries of the State of Connecticut to define the Local Market Area.

**Step 1. Calculate DBE Base Figure 26.45(c)**

*Step 1A:* **Determine NAICS Codes**

Based on a review of the 2021-2023 projects, the program will attract professional services and construction related firms that perform work in specific codes listed in the North American Industry Classification System (NAICS), United States, 2017.

*Step 1B:* **Determine Total number of Firms in Market Area**

Using the U.S. Census Bureau - County Business Pattern data, the total numbers of "ready, willing and able" businesses in the market area in the defined NAICS codes were identified.

*Step 1C:* **Determine the Total number of DBE Firms in the Market Area**

Using the State of Connecticut Department of Transportation DBE directory, the total numbers of "ready, willing and able" DBE firms in the market area in the same NAICS Codes were identified.

*Step 1D:* **Determine Percentage of Available DBE firms**

The percentage of "ready, willing and able" (RWA) DBE firms in the NAICS Codes is the number of DBE
firms divided by the number of businesses (establishments).

Steps 1A through 1D are summarized in the table below:

**BUSINESS DATA FOR CONNECTICUT**

<table>
<thead>
<tr>
<th>NAICS Codes</th>
<th>Description</th>
<th>2017 Firms in CT</th>
<th>2017 DBE's</th>
</tr>
</thead>
<tbody>
<tr>
<td>237310</td>
<td>Highway, Street and Bridge Construction (Excavation, Paving, Marking)</td>
<td>111</td>
<td>67</td>
</tr>
<tr>
<td>238210</td>
<td>Electrical/Other Wiring Contractors (Airport Runway Lighting Contractors)</td>
<td>1122</td>
<td>25</td>
</tr>
<tr>
<td>335129</td>
<td>Lighting Fixtures, Airport Runway and Taxiway Lights</td>
<td>9</td>
<td>0</td>
</tr>
<tr>
<td>238120</td>
<td>Structural Steel and Precast Concrete Contractors</td>
<td>34</td>
<td>21</td>
</tr>
<tr>
<td>531320</td>
<td>Offices of Real Estate Appraisers</td>
<td>100</td>
<td>1</td>
</tr>
<tr>
<td>561730</td>
<td>Landscaping Services</td>
<td>2062</td>
<td>20</td>
</tr>
<tr>
<td>541370</td>
<td>Surveying and Mapping (non-geophysical)</td>
<td>84</td>
<td>19</td>
</tr>
<tr>
<td>541330</td>
<td>Engineering Services</td>
<td>546</td>
<td>98</td>
</tr>
<tr>
<td>488119</td>
<td>Vacuuming of Runways</td>
<td>22</td>
<td>2</td>
</tr>
</tbody>
</table>

**TOTALS** 4,090 253

Data Sources:


**BASE FIGURE:** Total RWA DBES/TOTAL CONNECTICUT FIRMS = 6.19%

Therefore, the denominator would be 4,090 to represent all potential firms for potential contracts and subcontracts in Connecticut for the upcoming 3 fiscal years.

The numerator would be 253, the number of DBE firms under these categories available to perform the identified support work in Connecticut.

The base goal is based upon the 2017 NAICS Businesses and the DBE Directory data and is calculated as: 253/4,090=6.19%.

Connecticut has not conducted any disparity studies that would apply to the calculation of this goal.

CAA does not propose any alternative method for base goal calculation.

**CAA DBE Base Goal = 6.19%**

**Employment Education / Union Apprenticeship**

This considers data on employment, self-employment, education, training and union apprenticeship programs that can be directly related to the opportunities for DBE’s to perform in CAA’s DBE Program. The DBE’s available for CAA’s projects are the same as the DBE's available for Connecticut Department of Transportation projects. The CAA’s projects on the CIP do not require any unusual certification or training.
that would affect opportunities for DBE’s. Based on this evidence, no adjustment to the DBE Base Figure was made.

**Breakout of Estimated Race Neutral (RN) and Race Conscious (RC) Participation**

The CAA estimates that the DBE goals calculated will be reached entirely through Race Neutral measures and none will be obtained through Race Conscious measures.

**Consultation**

On an annual basis, CAA may consult with minority, women’s and general contractor groups, and other Southern New England community organizations, to obtain information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and efforts to establish a level playing field for the participation of DBEs.
Step 2. Analysis: Adjustments to Step 1 base figure

After determining a base figure of the relative availability of DBEs of 6.19%, evidence was examined to determine what adjustment (if any) was needed to the base figure in order to arrive at the overall goals. First, we examined the anticipated projects for each fiscal year, the availability of the DBE firms by trade classification and the volume of work performed by DBE firms over previous years.

### DBE GOAL CALCULATION FOR FAA ASSISTED CAPITAL IMPROVEMENT PROJECTS: WATERBURY-OXFORD AIRPORT

#### FFY 2021 PROJECTS

<table>
<thead>
<tr>
<th>Project Name</th>
<th>NAICS</th>
<th>NAICS Description</th>
<th>ALL CT Firms</th>
<th>DBE Firms</th>
</tr>
</thead>
<tbody>
<tr>
<td>No Projects in FFY2021</td>
<td>NAICS</td>
<td>NAICS Description</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>0</td>
<td>0</td>
<td></td>
<td>0.00%</td>
</tr>
</tbody>
</table>

#### FFY 2022 PROJECTS

<table>
<thead>
<tr>
<th>Project Name</th>
<th>NAICS</th>
<th>NAICS Description</th>
<th>ALL CT Firms</th>
<th>DBE Firms</th>
</tr>
</thead>
<tbody>
<tr>
<td>EA 5 Year Development</td>
<td>531320</td>
<td>Offices of Real Estate Appraisers</td>
<td>100</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>237210</td>
<td>Land Subdivision</td>
<td>26</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>541330</td>
<td>Engineering Services</td>
<td>546</td>
<td>98</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>672</td>
</tr>
</tbody>
</table>

#### FFY 2023 PROJECTS

<table>
<thead>
<tr>
<th>Project Name</th>
<th>NAICS</th>
<th>NAICS Description</th>
<th>ALL CT Firms</th>
<th>DBE Firms</th>
</tr>
</thead>
<tbody>
<tr>
<td>No Projects in FFY2023</td>
<td>NAICS</td>
<td>NAICS Description</td>
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</tr>
<tr>
<td></td>
<td>0</td>
<td>0</td>
<td></td>
<td>0.00%</td>
</tr>
</tbody>
</table>

### DBE GOAL CALCULATION FOR FAA ASSISTED CAPITAL IMPROVEMENT PROJECTS: GROTON-NEW LONDON AIRPORT

#### FFY 2021 PROJECTS

<table>
<thead>
<tr>
<th>Project Name</th>
<th>NAICS</th>
<th>NAICS Description</th>
<th>ALL CT Firms</th>
<th>DBE Firms</th>
</tr>
</thead>
<tbody>
<tr>
<td>Apron Rehabilitation</td>
<td>238210</td>
<td>Electrical /Other Wiring Contractors (Airport RW Lighting)</td>
<td>1122</td>
<td>25</td>
</tr>
<tr>
<td></td>
<td>541330</td>
<td>Engineering Services</td>
<td>546</td>
<td>98</td>
</tr>
<tr>
<td></td>
<td>237310</td>
<td>Highway, Street and Bridge Construction (Excavation, Paving, Marking)</td>
<td>111</td>
<td>67</td>
</tr>
<tr>
<td></td>
<td>561730</td>
<td>Landscaping Services</td>
<td>2062</td>
<td>20</td>
</tr>
<tr>
<td></td>
<td>335129</td>
<td>Lighting Fixtures, Airport Runway/Taxiway Lights</td>
<td>9</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>238120</td>
<td>Structural Steel and Precast Concrete Contractors</td>
<td>34</td>
<td>21</td>
</tr>
<tr>
<td></td>
<td>488119</td>
<td>Vacuuming of Runways</td>
<td>22</td>
<td>2</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>3906</td>
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</table>

#### FFY 2022 PROJECTS

<table>
<thead>
<tr>
<th>Project Name</th>
<th>NAICS</th>
<th>NAICS Description</th>
<th>ALL CT Firms</th>
<th>DBE Firms</th>
</tr>
</thead>
<tbody>
<tr>
<td>Easement Acquisition</td>
<td>531320</td>
<td>Offices of Real Estate Appraisers</td>
<td>100</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>237210</td>
<td>Land Subdivision</td>
<td>26</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>541330</td>
<td>Engineering Services</td>
<td>546</td>
<td>98</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>672</td>
</tr>
</tbody>
</table>

3 year average: 14.88%
### FFY 2023 PROJECTS

<table>
<thead>
<tr>
<th>Project Name</th>
<th>NAICS</th>
<th>NAICS Description</th>
<th>ALL CT Firms</th>
<th>DBE Firms</th>
</tr>
</thead>
<tbody>
<tr>
<td>Obstruction Removal</td>
<td>541330</td>
<td>Engineering Services</td>
<td>546</td>
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<tr>
<td></td>
<td>237310</td>
<td>Highway, Street and Bridge Construction (Excavation, Paving, Marking)</td>
<td>111</td>
<td>67</td>
</tr>
<tr>
<td></td>
<td>561730</td>
<td>Landscaping Services</td>
<td>2062</td>
<td>20</td>
</tr>
<tr>
<td></td>
<td>488119</td>
<td>Vacuuming of Runways</td>
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### DBE GOAL CALCULATION FOR FAA ASSISTED CAPITAL IMPROVEMENT PROJECTS: WINDHAM AIRPORT

#### FFY 2021 PROJECTS

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<thead>
<tr>
<th>Project Name</th>
<th>NAICS</th>
<th>NAICS Description</th>
<th>ALL CT Firms</th>
<th>DBE Firms</th>
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#### FFY 2022 PROJECTS

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<th>DBE Firms</th>
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</thead>
<tbody>
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#### FFY 2023 PROJECTS

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<th>DBE Firms</th>
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<td>Offices of Real Estate Appraisers</td>
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<tr>
<td></td>
<td>237210</td>
<td>Land Subdivision</td>
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<td>1</td>
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<tr>
<td></td>
<td>541330</td>
<td>Engineering Services</td>
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<tr>
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<td></td>
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### DBE GOAL CALCULATION FOR FAA ASSISTED CAPITAL IMPROVEMENT PROJECTS: DANIELSON AIRPORT

#### FFY 2021 PROJECTS

<table>
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<tr>
<th>Project Name</th>
<th>NAICS</th>
<th>NAICS Description</th>
<th>ALL CT Firms</th>
<th>DBE Firms</th>
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#### FFY 2022 PROJECTS

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#### FFY 2023 PROJECTS

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<th>ALL CT Firms</th>
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### DBE GOAL CALCULATION FOR FAA ASSISTED CAPITAL IMPROVEMENT PROJECTS: HARTFORD-BRAINARD AIRPORT

#### FFY 2021 PROJECTS

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<tr>
<th>Project Name</th>
<th>NAICS</th>
<th>NAICS Description</th>
<th>ALL CT Firms</th>
<th>DBE Firms</th>
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<th>DBE Firms</th>
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</tbody>
</table>

2021, 2022, 2023 AIP DBE Plan (5 GA Airports)
Connecticut Airport Authority
Page 27 of 37
### Past History Participation

We then analyzed the median of historical DBE accomplishments to further determine an adjustment to the base figure as follows:

**Waterbury-Oxford (OXC) Airport – OVERALL 3 YEAR GOAL OF 9.99%**

<table>
<thead>
<tr>
<th>AIP Year</th>
<th>Project</th>
<th>Value</th>
<th>DBE</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>Remove Obstructions (Non-Hazard APP or DEP)</td>
<td>$1,500,979</td>
<td>$-</td>
<td>0.00%</td>
</tr>
<tr>
<td>2017</td>
<td>Rehabilitate Runway 18/36</td>
<td>$386,199</td>
<td>$-</td>
<td>0.00%</td>
</tr>
<tr>
<td>2017</td>
<td>Rehabilitate Runway 18/36</td>
<td>$28,882,352</td>
<td>$2,725,993</td>
<td>9.44%</td>
</tr>
<tr>
<td>2018</td>
<td>Remove Obstructions/RW 36 Easement Acquisition</td>
<td>$228,500</td>
<td>$-</td>
<td>0.00%</td>
</tr>
<tr>
<td>2019</td>
<td>Update Airport Master Plan Study</td>
<td>$386,428</td>
<td>$71,685</td>
<td>18.55%</td>
</tr>
<tr>
<td><strong>Total DBE Participation</strong></td>
<td><strong>$31,384,458</strong></td>
<td><strong>$2,797,678</strong></td>
<td>8.91%</td>
<td></td>
</tr>
</tbody>
</table>

To arrive at an overall goal, we added our Step 1 base figure of 6.19% with our Step 2 adjustment figures of 14.88% calculated on projects over the next three years, and our 8.91% historical calculation and then averaged the total arriving at an overall goal of **9.99%**. We feel this adjusted goal figure will accurately reflect DBE participation that can be achieved for the type of project work being awarded at Waterbury-Oxford during this three-year period.

**Groton-New London (GON) Airport - OVERALL 3 YEAR GOAL OF 8.78%**
To arrive at an overall goal, we added our Step 1 base figure of 6.19% with our Step 2 adjustment figures of 9.22% calculated on projects over the next three years, and our 10.94% historical calculation and then averaged the total arriving at an overall goal of 8.78%. We feel this adjusted goal figure will accurately reflect DBE participation that can be achieved for the type of project work being awarded at Groton-New London during this three-year period.

**Windham (IJD) Airport - OVERALL 3 YEAR GOAL OF 10.54%**

To arrive at an overall goal, we added our Step 1 base figure of 6.19% with our Step 2 adjustment figure of 14.88%. Since there is no recent historical DBE data to reference to make a further adjustment to the Step 1 base figure; we averaged these two figures to arrive at an overall goal of 10.54%. We feel this adjusted goal figure will accurately reflect DBE participation that can be achieved for the type of work being awarded at Windham during this three-year period.

**Danielson (LZD) Airport - OVERALL 3 YEAR GOAL OF 10.54%**

To arrive at an overall goal, we added our Step 1 base figure of 6.19% with our Step 2 adjustments figure of 14.88%. Since there is no recent historical DBE data to reference to make a further adjustment to the Step 1 base figure; we averaged these two figures to arrive at an overall goal of 10.54%. We feel this adjusted goal figure will accurately reflect DBE participation that can be achieved for the type of work being awarded at Danielson during this three-year period.

**Hartford-Brainard (HFC) Airport - OVERALL 3 YEAR GOAL OF 6.62%**

To arrive at an overall goal, we added our Step 1 base figure of 6.19% with our Step 2 adjustments figure of 7.05%. Since there is no recent historical DBE data to reference to make a further adjustment to the Step 1 base figure; we averaged these two figures to arrive at an overall goal of 6.62%. We feel this adjusted goal figure will accurately reflect DBE participation that can be achieved for the type of work being awarded at Hartford-Brainard during this three-year period.

**Public Participation**

CAA advertises its DBE Plan in the following publications:

- Hartford Courant
- LaVoz
- Inner-City News
- Posting on the CAA and Bradley International Airport websites.
Public Notice

The Connecticut Airport Authority (CAA) hereby announces its federal fiscal years 2021-2023 49 CFR Part 26 Disadvantaged Business Enterprise (DBE) plan related to FAA-assisted contracts for professional services and construction projects for the five General Aviation Airports. The proposed plan, which includes the 3-year goal and rationale, is available for inspection between 8:30 a.m. and 4:00 p.m., Monday through Friday at Bradley International Airport, Administration Office, Terminal A, 3rd Floor, Windsor Locks, CT 06096 or on CAA’s website http://www.ctairports.org, the Bradley International Airport website http://www.bradleyairport.com for 30 days from the date of this publication.

Comments on the DBE goal will be accepted for 45 days from the date of availability of this notice and can be sent to the following:

Laurie A. Sirois
Manager of Grants, Procurement and Insurance Programs
Connecticut Airport Authority
Bradley International Airport Administration Office, Terminal A, 3rd Floor
Windsor Locks, CT 06096
lsirois@ctairports.org
860-292-2043 (direct)

Or

Thomas L. Knox, Jr.
DBE/ACDBE Compliance Specialist
- New England Region -
FAA Office of Civil Rights, AWP-9
thomas.knox@faa.gov
Phone: 424-405-7208 - Fax: 424-405-7215
Cell: 951.489.8674
Physical Location: 777 S. Aviation Blvd. Suite 150, El Segundo, CA 90245

Comments from Public Review and Consultation

Public review comments - pending
FORM 1: DISADVANTAGED BUSINESS ENTERPRISE (DBE) UTILIZATION

(Required for All Bids Requesting to Not Achieve the _______% DBE Goal)

I, __________________________, __________________________, of __________________________

(name) (title) (company)

 certify that on ____________, I contacted the following DBE Contractors to obtain a bid for work

(date) items to be performed on Contract Number ______________________

<table>
<thead>
<tr>
<th>DBE Contractor Name and Address</th>
<th>Work Items Sought</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
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</tbody>
</table>

To the best of my knowledge and belief, said DBE Contractor was unavailable (exclusive of unavailability due to lack of agreement on price) for work on this project, or unable to prepare a bid for the following reason(s):

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

To the best of my knowledge and belief, said DBE Contractor was unavailable (exclusive of unavailability due to lack of agreement on price) for work on this project, or unable to prepare a bid for the following reason(s):

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

This portion to be completed by DBE Contractor:

_________________________________________ was offered an opportunity to bid or make an offer

(Name of DBE) on the above identified work on __________________________ by __________________________

(Date) (Source)

The above statement is a true and accurate account of why I did not submit an offer/bid on this project.

_________________________________________

(Signature of DBE)

_________________________________________

>Title)
FORM 2: LETTER OF INTENT

To: ________________________________  Project: ________________________________
   (Name of Contractor)                    Project #: __________________________

The undersigned intends to perform work in connection with the above project as (check one):
   ___ an individual    ___ a corporation
   ___ a partnership    ___ a joint venture

The undersigned certifies the company is a Disadvantaged Business Enterprise as defined and registered
by the Connecticut Department of Transportation, Bureau of Finance & Administration, Division of
Contract Compliance.

The undersigned is prepared to perform the following described work in connection with the above
project (specify in detail work to be performed).

____________________________________________________________________________

____________________________________________________________________________

Subcontractor: ________________________________  Contract Amount: _________
   (Name)

Supplier: ________________________________  Contract Amount: _________
   (Name)

The Bid Price agreed upon is: __________________________  Dated: __________________________

The undersigned agrees that the contract conditions above are true and accurate and will be performed
by the above, who will enter into a formal agreement for the above work with you, conditioned upon
your execution of a contract with ________________________________

Name of company, signature and title of authorized official of the company and the date must be properly
executed on this document or the bid will be deemed nonresponsive.

________________________________________  ________________________________
   (Date)                                         (Name of Disadvantaged Company)

*As determined by:

________________________________________
   (Signature of Authorized Official)

________________________________________
   (Title of Authorized Official)               (PRINT NAME of Authorized Official)

Submit this page for each DBE subcontractor.
ATTACHMENT 7 - DBE Monitoring and Federal Enforcement Mechanisms

The CAA monitoring and enforcement includes the following:

Each Contractor will be required to submit documentation of DBE participation as the work progresses. A Monthly Compliance Report/DBE Participation Affidavit (Refer to Exhibit 4 of CAA Specification Section 00 0750) and EEO/DBE Monthly Activities Report (Refer to Exhibit 5 of CAA Specification Section 00 0750) will be required to be submitted monthly with the Contractor's Application For Payment or by the last day of the month if the Contractor is not submitting an Application For Payment. Trade Contractor's Application for Payment will not be processed if any of the DBE monthly reports is delinquent. (Refer CAA Specification Section 00 0750, paragraph 3.6)

Failure to comply with the project's DBE requirements, engaging in efforts to subvert the requirements or manipulate control of the bid process, attempting to include DBE firms with a known prior record of brokering or other illegal practices or failure to complete the appropriate forms will be considered an incomplete bid failing to respond to the bid document specifications and will be cause for rejection of the entire bid or the exclusion from receiving credit of the DBE portion in question as an eligible participant in the DBE program, whichever the CAA deems appropriate. (Refer CAA Specification Section 00 0750, paragraph 3.0)

In addition, the Federal government has available several enforcement mechanisms that it may apply to firms participating in the DBE problem, including, but not limited to, the following:

1. Suspension or debarment proceedings pursuant to 49 CFR Part 26

2. Enforcement action pursuant to 49 CFR Part 31

3. Prosecution pursuant to 18 USC 1001.
ATTACHMENT 8 - DBE Certification Application Form

Connecticut DOT is the certifying agency. The forms required to initiate the DBE Certification Process are available on the State of Connecticut Department of Transportation website:

www.ct.gov/dot/dbe
ATTACHMENT 9 - Uniform Certification Program Agreement

For information on the DBE Uniform Certification Program and an application, visit the website at:

CONNECTICUT DBE UNIFIED CERTIFICATION PROGRAM
MEMORANDUM OF UNDERSTANDING

As a result of the requirements set forth in 49 CFR Part 26 Subpart E, we, the undersigned agree to participate in the CONNECTICUT DISADVANTAGED BUSINESS ENTERPRISE UNIFIED CERTIFICATION PROGRAM, in accordance with the tenets of this Memorandum of Understanding and agree to abide by its contents.

(The DBE Liaison Officer has direct access to the head of your organization and is responsible for ensuring your agency’s compliance with this MOU and all other requirements under the DBE program)

_________________________  __________________________
(Signature of Executive Director)  Date

Kevin A. Dillon, A.A.E.
(Print Name and Title of Executive Director)

Connecticut Airport Authority
(Agency)

Bradley International Airport - Terminal A, 3rd Floor - Windsor Locks, CT 06096
(Address)

860-292-2054  kdillon@ctairports.org
(Phone Number)  (E-Mail Address)
ATTACHMENT 10 - Small Business Element Plan

1. Objective/Strategies

The CAA has created a practice to foster small business participation. This practice consists of the following strategies:

1. Structure contracts to facilitate competition by small business concerns, taking all reasonable steps to eliminate obstacles to their participation, including unnecessary and unjustified bundling of contract requirements that may preclude small business participation in procurements as prime contractors or subcontractors.

2. CAA may unbundle projects or separate large contracts into smaller contracts which may be more suitable for small business participation. CAA will review each FAA-assisted contract to determine whether portions of the project could be unbundled or bid separately. Similarly, CAA will encourage its prime contractors and prime consultants to unbundle contracts to facilitate participation by small businesses.

3. On prime contracts not having DBE contract goals, CAA will encourage prime contractors to provide subcontracting opportunities of a size that small businesses, including DBEs, can reasonably perform, rather than self-performing all the work involved.

2. Definitions

Disadvantaged business enterprise or DBE means a for-profit small business concern:

1. At least 51 percent owned by one or more individuals who are both socially and economically disadvantaged or, in the case of a corporation, in which 51 percent of the stock is owned by one or more such individuals; and

2. Whose management and daily business operations are controlled by one or more of the socially and economically disadvantaged business owners.

Small business concern means, with respect to firms seeking to participate as DBEs in DOT-assisted contracts, a small business concern as defined pursuant to section 3 of the Small Business Act and Small Business Administration regulations implementing it (13 CFR part 121) that also does not exceed the cap on average annual gross receipts specified in §26.65(b).

3. Verification

CAA will accept the following certifications for participation in the small business element of their DBE Program with applicable stipulations:

1. Connecticut Department of Transportation Disadvantaged Business Enterprise Program (DBE).

2. Connecticut Department of Administrative Services Small/Minority Business Enterprise Program (SBE/MBE).
3. United States Small Business Administration’s Programs (8(a) program; Small Disadvantaged Business Program (SOB), HUBZone, or a recipient of a United States Small Business Administration Loan (Loan Note Documentation required.)

4. Monitoring/Record Keeping

The CAA will track contract awards to determine baseline conditions. The CAA will determine the number of small businesses typically participating. This will be completed by having Prime Contractor(s) for Construction Work Items and for Professional Services Work Items complete the form entitled, Fostering Small Business Participation, located in Attachment 6.

The Table of Small Business Size Standards matched to North American Industry Classification Codes as compiled by the U. S. Small Business Administration (found at www.sba.gov) will be used to implement this strategy.

5. Assurance

The CAA makes the following assurances:

1. The DBE Program, including the Small Business element, is not prohibited by state law;

2. Certified DBEs that meet the size criteria established under the program are presumptively eligible to participate in the program;

3. There are no limits on the number of contracts awarded to firms participating in the program, but every effort will be made to avoid creating barriers to the use of new, emerging, or untried businesses;

4. Aggressive steps will be taken to encourage those minority and women owned firms that are eligible for DBE certification to become certified; and

5. There are no geographic preferences or limitations imposed on any federally assisted procurement included in the program.

END OF DBE PROGRAM PLAN